

April 28, 2023 TSE Prime Market (2492)



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I. About Infomart

Infomart Corporation Company Name (TSE Prime Market / Stock code: 2492) President and CEO Ken Nakajima Representative 13th Floor, Shiodome Shibarikyu Building, Headquarters 1-2-3 Kaigan, Minato-ku, Tokyo, 105-0022, Japan Nishinihon sales office Yodogawa-ku, Osaka-city Hakata-ku, Fukuoka-city Customer center Established February 13, 1998 Capital 3.2 billion 12.51 million yen Consolidated **Business Content** Business to Business FC Trade Platform Subsidiaries Restartz Co., Ltd. Infomart International Corporation Employees (consolidated) 721 (full-time 550 / temporary 171) URL https://www.infomart.co.jp/

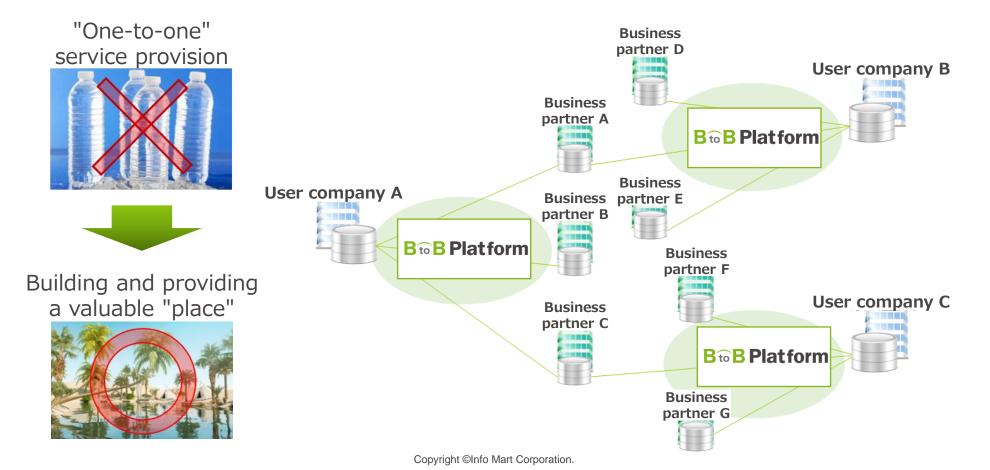
> Please enjoy the video showing the world we envision with our BtoB Platforms. https://www.infomart.co.jp/movie/



Since its founding, we specialize in BtoB Platform

B to **B Platform** = <u>Services to digitise transactions between companies</u>

Providing a standardized common platform that realizes paperless transaction information, which was conventionally done on paper



Characteristics of **B** to **B Plat form**



Cloud-based systems :

Companies can use the same screen with their business partners for daily operations

Standardization

Not customized ↓ Participation of many companies ↓ Defactorization

Digitization

Efficiency enhancement ↓ Management advancement + Minimize environmental impact

Low Rate

Increase in number of users ≠ Increase in proportional cost

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High cost effectiveness

Continued use = Customer's natural choice

Stable recurring revenues: 90% of sales are from monthly system usage fees→ Profit margin increases when the number of customers exceeds a certain level

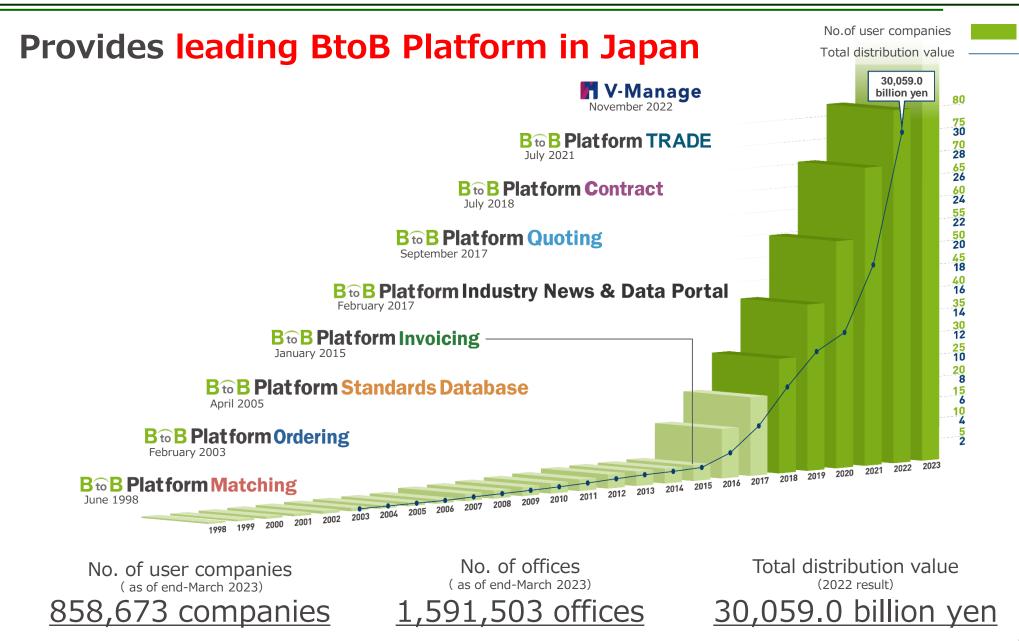
BtoB-PF FOOD				
Service	Overview			
B to B Plat form Ordering	Electronic ordering between restaurants, wholesalers, and manufacturers. Significant efficiency was achieved from orders received and placed by telephone and fax.			
From February 2003	Decreased verification work due to daily sharing of transaction data, and greatly reduced monthly verification work.			
Bto B Plat form Standards Database From April 2005	A tool for managing allergens and origin information to promote food safety and security. Efficiency is improved by electronically managing merchandise standard documents managed in different formats in a unified format.			

BtoB-PF ES				
Service	Overview	_		
B to B Plat form Invoicing From January 2015	A system that digitizes both invoicing and receipt operations, regardless of industry. Realize more efficient accounting operations.			
Bto B Platform Contract From July 2018	Signing of business-to-business agreements on a blockchain platform. It also incorporates an internal workflow function to further improve the convenience of business-to-business transactions and achieve paperless operations.			
Bto B Plat form Matching From June 1998	A website where buyers and sellers of foodstuffs can match up on the Internet. Offers one-stop services ranging from the development of business partners to business negotiations, estimates, ordering and receipt, and settlement.			
	Copyright ©Info Mart Corporation.	5		



Business	Service	Fees (excluding taxes)			
BtoB-PF	BtoB Platform Ordering	<pre><buyer company=""> 《Monthly usage fee》 •Head office : JPY18,000 •Store : JPY1,300 《Initial fee》 from JPY300,000</buyer></pre>		•Fixed fee : JPY30 •Pay-for-use : 1.2% (up to JPY100,000	of monthly transaction amount transactions for free)
FOOD	BtoB Platform Standards Database	(depending on store count) <u><buyer company=""></buyer></u> (Monthly system usage fee) JPY50,000 (Initial fee) from JPY300,000	<pre><wholesaler or="" pre="" system<="" 《monthly=""></wholesaler></pre>	PY35,000	 Wholesaler Ordering Seller Function> (Monthly system usage fee)) Fixed fee : JPY35,000 or JPY50,000 Pay-for-use : JPY3,000 to JPY20,000
	BtoB Platform Invoicing	• 51 to 1 • 1,001 t +(Pay-for-use fee②) Number o • 101 to	of invoices receivin ,000 transactions transactions and o	ng invoices per month : JPY100 per transact over: JPY90 per trans per month (Up to 100 PY60 per invoice	
BtoB-PF ES	BtoB Platform Contract	< <u>Gold Plan></u> (Monthly system usage fee) (Fixed fee) JPY30,000 + (Pay-fe Number of contract issued and r •Up to 100 contracts are include •101 or more: JPY50 per contra •In-house storage: Unlimited (Initial fee) estimate separately	received per mont ed in the fixed fee. act	(Fixed fee) h Number of •1 or more •In-house	n> ystem usage fee» JPY10,000 + (Pay-for-use fee) contract issued and received per month : JPY50 per contract storage: Up to 3 contracts/month > estimate separately
	BtoB Platform Matching	<buyer company=""> (Fixed fee) JPY5,000</buyer>		<pre><seller (fixed="" co="" fee)<="" pre=""></seller></pre>	JPY25,000





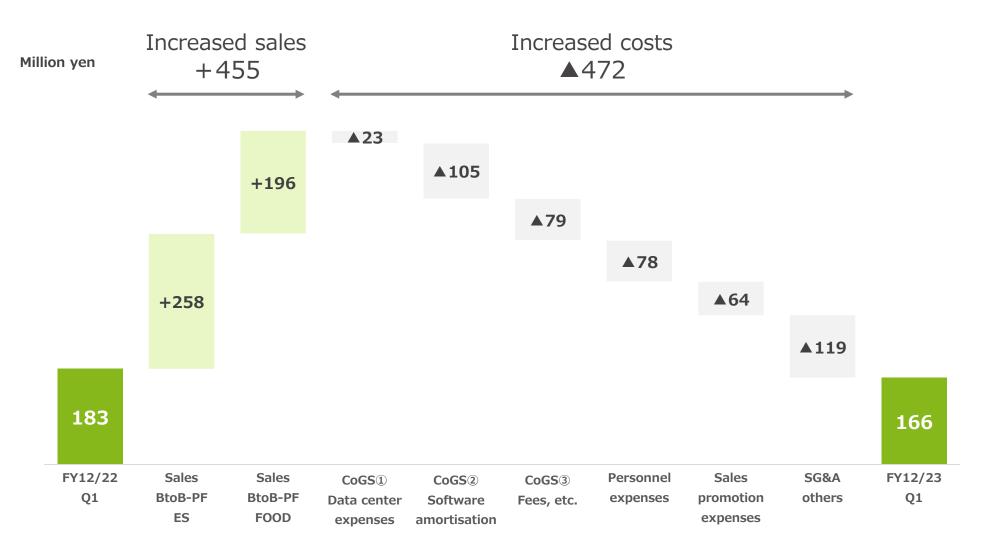
II. FY12/23 First Quarter Financial Results

Net sales increased steadily YoY, and profits decreased due to aggressive cost investment for growth.

				Million yen
	FY12/22 Q1 Actual	FY12/23 Q1 Actual	ΥοΥ	Full-year plan progress rate
Sales	2,560	3,016	17.8%	23.3%
CoGS	1,103	1,313	19.0%	23.1%
Gross Profit	1,457	1,702	16.8%	23.5%
High gross profit margin	56.9%	56.4%		
SG&A	1,273	1,536	20.7%	22.1%
Operating Profit	183	166	-9.6%	55.4%
Operating profit margin	7.2%	5.5%		
Recurring Profit	169	149	-12.1%	68.8%
Recurring profit margin	6.6%	4.9%		
Corporate tax	60	52	-14.0%	1068.1%
Net Income	110	98	-10.4%	67.5%

(Note) Net income denotes net income attributable to owners of the parent

Aggressive investment of increased sales in costs for growth. Increase in data center expenses has run its course.



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(Million yen / % : YoY		
	FY12/23	
	Q1	-
-	Actual	YoY
BtoB-PF FOOD	2,003	10.9%
BtoB-PF ES	1,012	34.3%
[Sales]	3,016	17.8%
BtoB-PF FOOD	785	7.0%
BtoB-PF ES	529	42.4%
[CoGS]	1,313	19.0%
BtoB-PF FOOD	1,217	13.5%
BtoB-PF ES	483	26.5%
【Gross Profit】	1,702	16.8%
BtoB-PF FOOD	740	27.0%
BtoB-PF ES	796	15.0%
[SG&A]	1,536	20.7%
BtoB-PF FOOD	477	-2.6%
BtoB-PF ES	-312	-
[Operating Profit]	166	-9.6%
[Recurring Profit]	149	-12.1%
[Net Income] ※	98	-10.4%

※Net income denotes net income attributable to owners of the parent				
BtoB-PF FOOD	60.8%			
BtoB-PF ES	47.7%			
High gross profit margin	56.4%			
BtoB-PF FOOD	23.8%			
OPM	5.5%			
RPM	4.9%			

Sales

(BtoB-PF FOOD)

In the BtoB Platform Ordering, system usage fee sales from buyer companies increased thanks to an increase in the number of new contracts with food industry seeking management and cloud systems (restaurant chains, hotels, school meal services, take-away/delivery restaurants) and their stores.

For seller companies, sales from pay-for-use fee increased due to an increase in the distribution amount of foodstuffs in line with the recovery in the restaurant industry.

The use of Ordering Light and TANOMU also expanded, resulting in an increase in system usage fee sales.

(BtoB-PF ES)

The number of companies using BtoB Platform Invoicing increased for both the receiving and issuing models due to a significant increase in customer demand toward the promotion of corporate digitization, the launch of the Invoice System, and revisions to the Electronic Bookkeeping Act. In addition, operations (digitization of invoices) mainly for major companies progressed steadily. As a result of the above, system usage fee sales increased.

CoGS

Software amortization expenses increased due to the development of new functions that promote the digitization of companies and the development of software to enhance security.

SG&A expenses

Commissions paid increased due to the outsourcing of operations in BtoB Platform Ordering and BtoB Platform Invoicing. In addition, sales promotion expenses increased due to aggressive promotional activities to raise awareness of each BtoB platform service, and personnel expenses increased due to reinforcement of sales and sales support personnel required for business expansion.

Operating profit

Profits declined as increase in sales was used for upfront investments for business expansion.

	(Million yen / %)			
	FY12	FY12/23		
	Q	Q1		
	Actual	Full-year plan progress rate	Plan	
BtoB-PF FOOD	2,003	24.0%	8,335	
BtoB-PF ES	1,012	22.0%	4,596	
[Sales]	3,016	23.3%	12,932	
BtoB-PF FOOD	785	23.6%	3,332	
BtoB-PF ES	529	22.5%	2,357	
[CoGS]	1,313	23.1%	5,689	
BtoB-PF FOOD	1,217	24.3%	5,003	
BtoB-PF ES	483	21.6%	2,239	
[Gross Profit]	1,702	23.5%	7,242	
BtoB-PF FOOD	740	22.6%	3,272	
BtoB-PF ES	796	21.7%	3,670	
[SG&A]	1,536	22.1%	6,942	
BtoB-PF FOOD	477	27.6%	1,730	
BtoB-PF ES	-312	21.8%	-1,430	
[Operating Profit]	166	55.4%	300	
[Recurring Profit]	149	68.8%	216	
[Net Income] ※	98	67.5%	146	

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*Net income denotes net income attributable to owners of the parent

BtoB-PF FOOD	60.8%	60.0%
BtoB-PF ES	47.7%	48.7%
High gross profit margin	56.4%	56.0%
BtoB-PF FOOD	23.8%	20.8%
OPM	5.5%	2.3%
RPM	4.9%	1.7%

Sales [BtoB-PF FOOD]

The number of buyer companies of BtoB Platform Ordering remained steady, and system usage fee sales and initial fee sales exceeded the plan. For seller companies, pay-for-use fee sales exceeded the plan due to higher-than-expected distribution amounts for foodstuffs.

(BtoB-PF ES)

In the BtoB Platform Invoicing, system usage fee sales and initial fee sales exceeded plans thanks to steady growth in the number of the number of new paid contracts for receiving and issuing models.

CoGS

Progressed generally as planned.

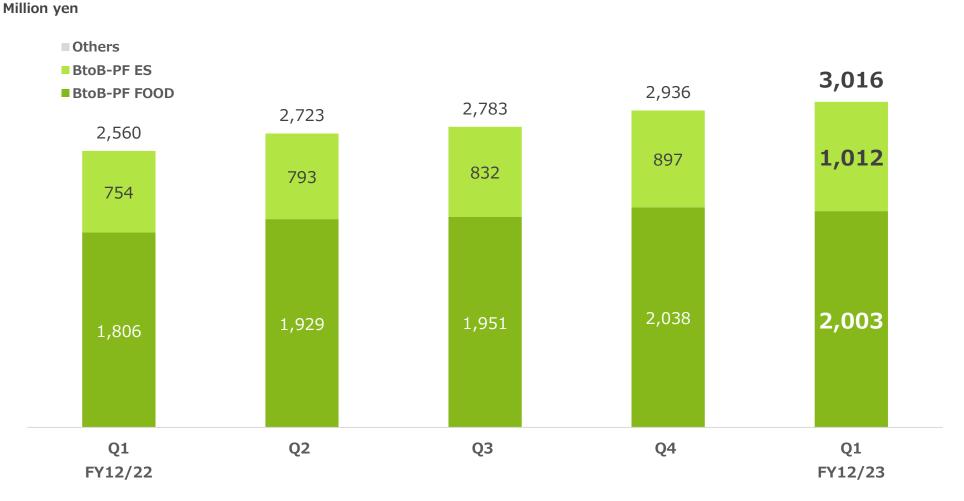
SG&A expenses

Progressed generally as planned.

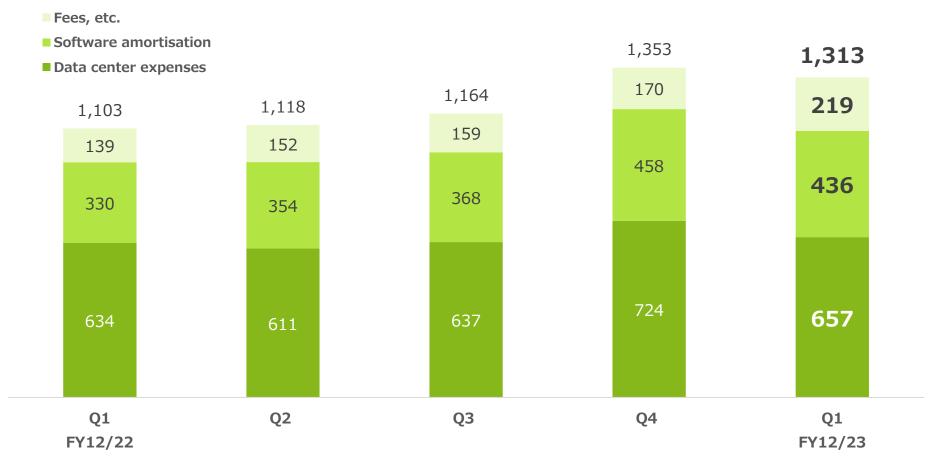
Operating profit

Sales in both the FOOD and ES businesses exceeded the plan thanks to increased sales.

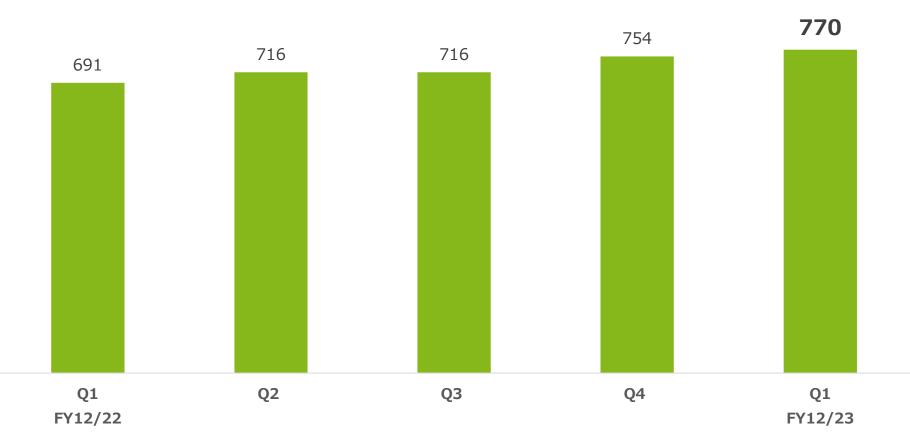
Sales in the FOOD business recovered and sales related to BtoB Platform Invoicing in the ES business grew significantly.



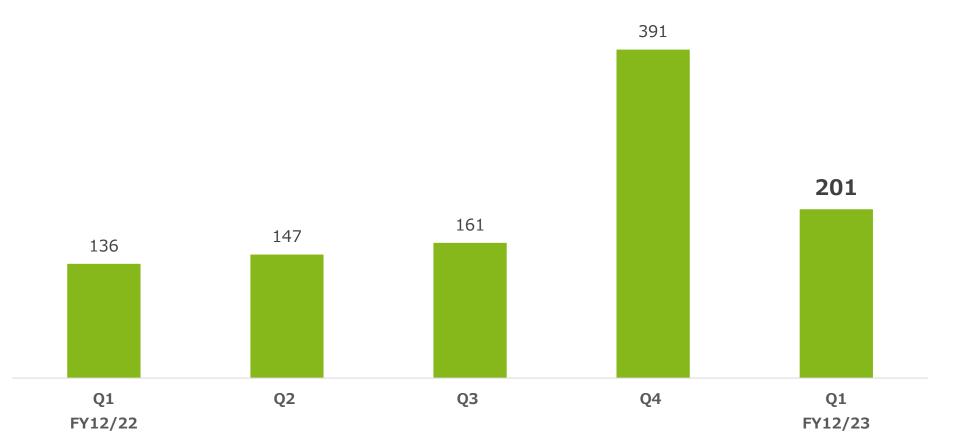
Increased data center expenses due to strategic server expansion have run their course.



Increased due to reinforcement of sales and sales support personnel required for business expansion.

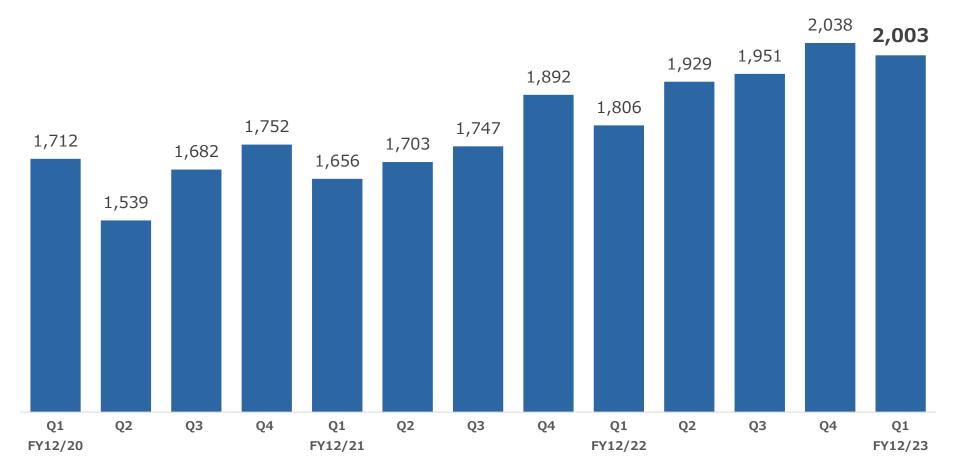


Aggressive promotional activities to raise awareness of each BtoB platform service.

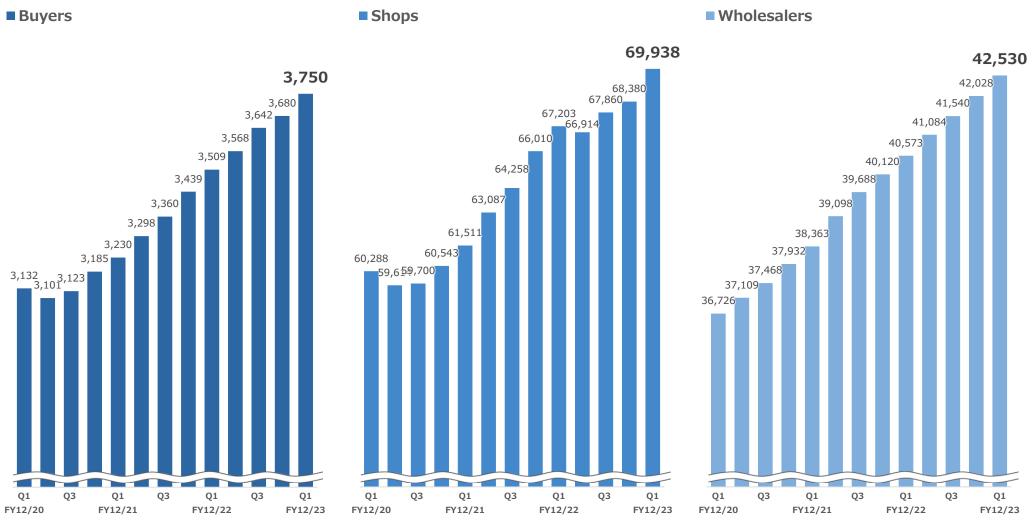


III. Segment Information

- Foodstuff distribution value in FY12/23 Q1 decreased from FY12/22 Q4 due to seasonal factors, and system usage fee sales by foodstuffs seller companies (pay-for-use) decreased.
- System usage fees increased steadily in FY12/23 Q1, mainly due to an increase in the number of companies using the system.

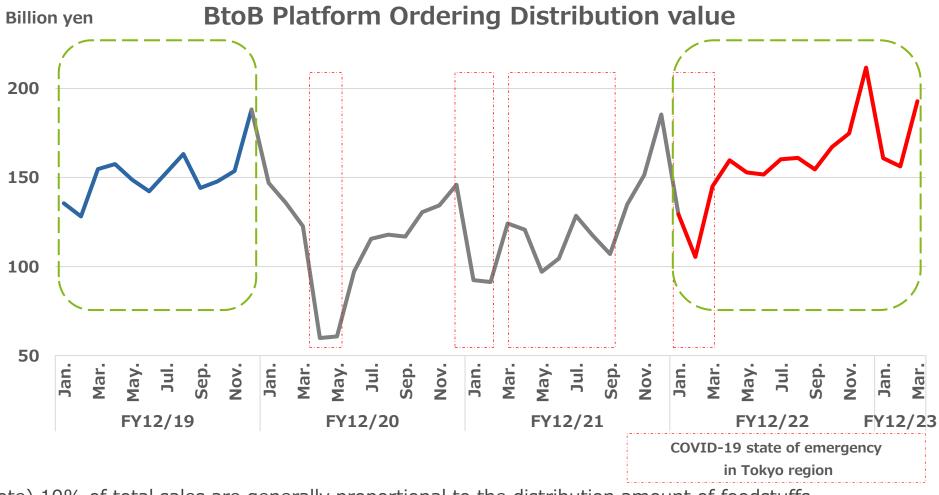


Increase in buyer companies in the food industry seeking management and cloud systems (restaurant chains, hotels, school meal services, takeaway/delivery restaurants) and its stores, and their business partners (seller companies).



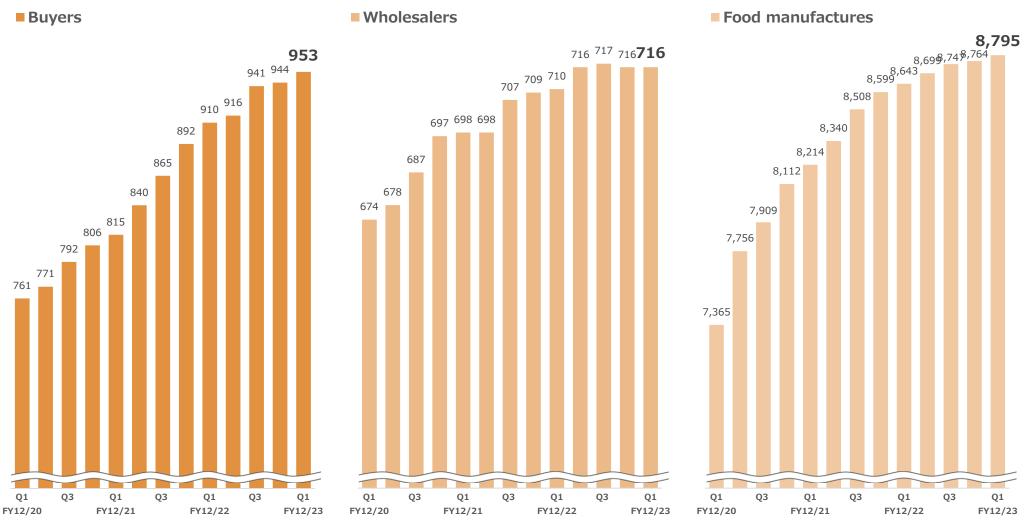
(Note) Number of companies and stores of the graph is the number at the end of each quarter.

Foodstuff distribution remained above pre-Corona level.



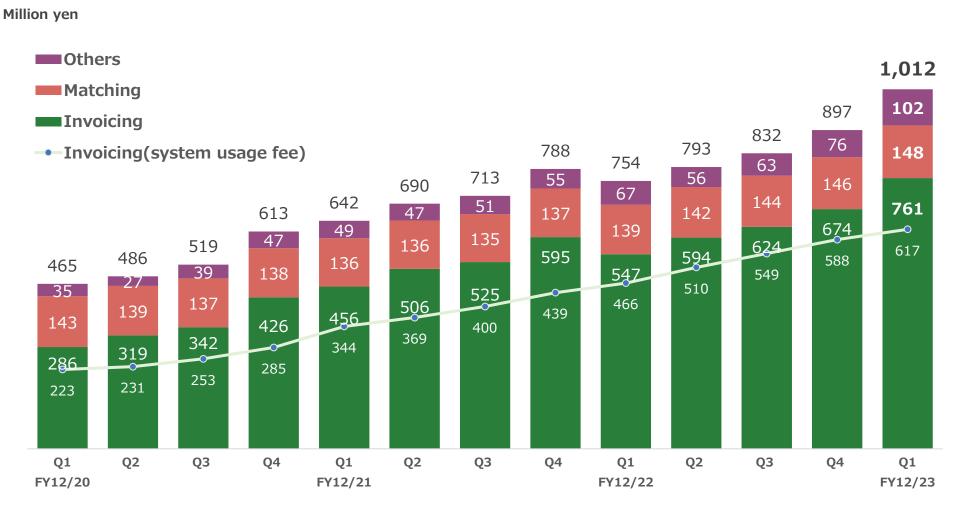
(Note) 10% of total sales are generally proportional to the distribution amount of foodstuffs

Increase in the number of companies using the service due to growing awareness of food safety and allergy compliance.

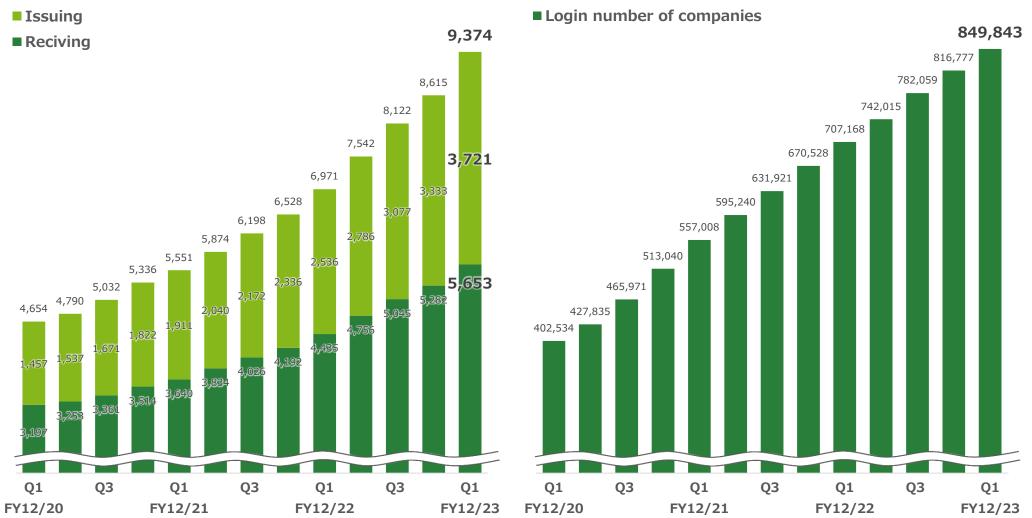


(Note) Number of companies and stores of the graph is the number at the end of each quarter.

Steady growth in the number of new paid subscriptions and operation (digitization of invoices) of the BtoB Platform Invoicing due to the promotion of digitisation by companies and the significant increase in customer needs in preparation for the start of the Invoice System and the revision of the Electronic Bookkeeping Act.



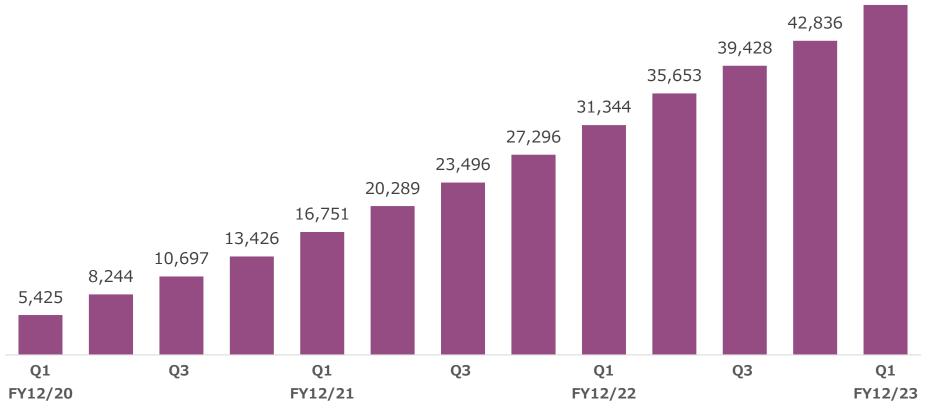
The number of companies logging in exceeded 840,000 due to an increase in the number of paid subscribing companies, mainly major companies.



(Note) Number of companies and stores of the graph is the number at the end of each quarter.

The number of user companies exceeded 47,000 in response to the trend toward digitization of contracts.

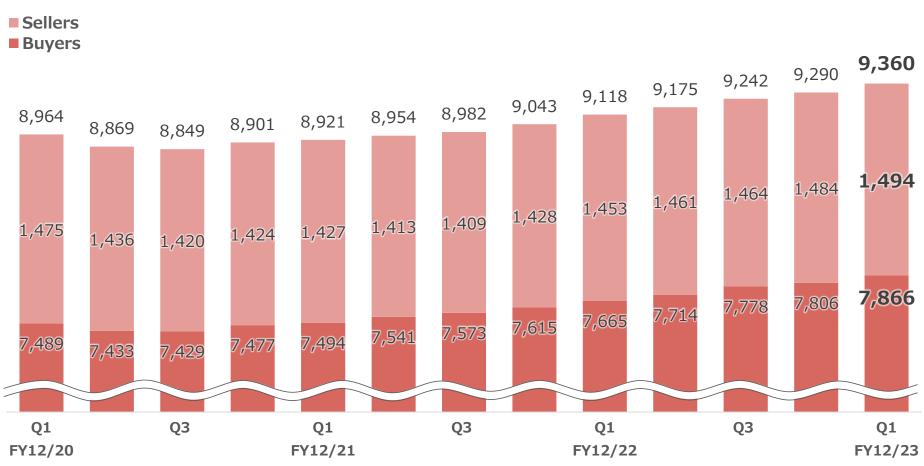
■ Login number of companies



47,741

(Note) Number of companies and stores of the graph is the number at the end of each quarter.

Due to an increase in the number of new subscribers, both seller and buyer companies continued to increase.



(Note) Number of companies and stores of the graph is the number at the end of each quarter.

IV. Medium-term management policy

Aggressive investment for growth

- \rightarrow Promote collaboration with other companies and business acquisitions, and work to increase the value and solidify BtoB Platform in the FOOD and ES businesses.
- \rightarrow Invoicing: Aggressive investment in sales promotion, system development, and personnel expenses. Acquire an advantageous position over competitors when the Invoice System will be introduced in 2023.

Accelerating the diversification of revenue sources

- → Accelerate existing and new initiatives that have been nurtured into a "To diversify our revenue sources".
- → Creating a new business model based on an overwhelming corporate membership base together with partner companies, aiming to become the de facto standard in various fields and services.

Profit plan from a long-term perspective. Targeting five years from now in fiscal year 12/26.

	FY12/21 Actual	FY12/26 Plan	Theme
Sales	9.83	20.0	Double increase
Operating Profit	1.03	5.0	Record profit

<5-year average CAGR> (Sales growth rate)

- \Rightarrow **As a whole** : 16% (BtoB-PF FOOD : 8%, BtoB-PF ES : 30%)
 - ✓ BtoB-PF FOOD: 8% (Ordering : 5%, Ordering light : 10%)
 - ✓ **BtoB-PF ES** : **30%** (Invoicing : 35%)

(Note) Monthly system usage fee (stock type sales) only

Basic policy

 Based on the principle of "Aggressive investment for growth," we will expand and increase value of our BtoB Platform service, effectively incorporate external management resources as appropriate, and make a leap forward to realize our vision for the future.

Expansion of existing businesses in BtoB Platform

• Maintain overwhelming positions in food and realize No.1 positions in ES-related businesses such as invoices, contracts, and TRADE. For this reason, we will optimize our organizational structure so that we can demonstrate our on-site capabilities, and use planning abilities and ingenuity to realize sales results.

Launch of new businesses by utilizing existing management resources

Make great leaps

 Continuously expand results from the launch of new businesses that leverage our advantages, such as our presence in the food industry and all industries, customer base, and commercial distribution data. It will also clarify the path to securing diverse revenue sources other than royalties from existing BtoB Platform.

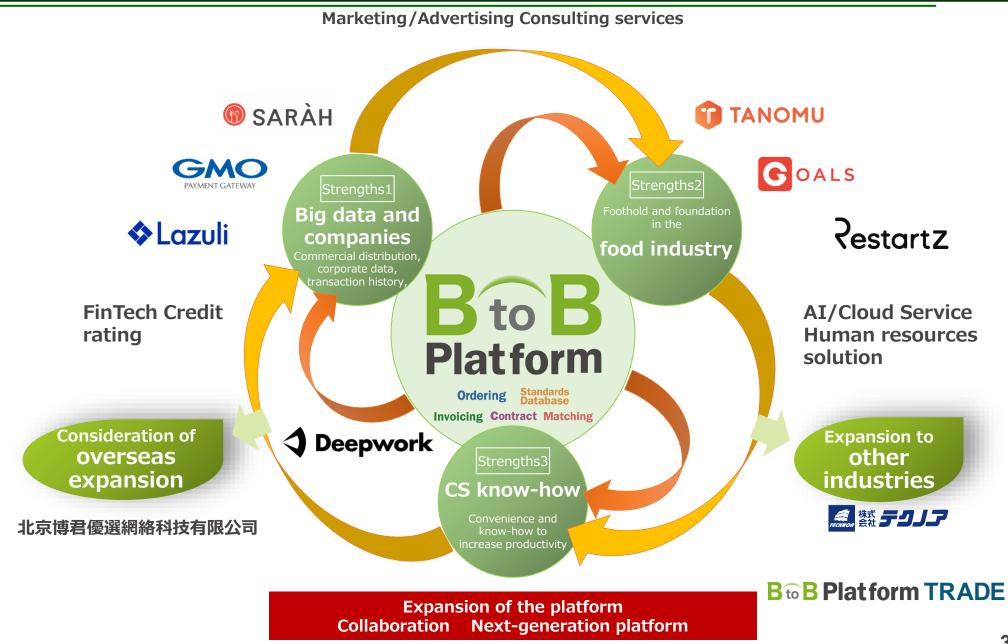
Future-oriented measure

 For our company, where we have a successful experience in BtoB businesses, we define the most crucial knowledge as "know-how to make our business a de facto standard," and thoroughly accumulate and utilize its know-how. We will also continue to conduct surveys and research in industries, services, and countries that can take the de facto approach.



Utilizing

Direction for development and strengthening of Infomart



Partners	Overview
Goals Inc. <u>Alliance from July 2020</u>	Order Forecasting Cloud Service (for chain restaurants) Joint development of a next-generation new menu management system, contributing to the advancement of management and the reform of business models in the restaurant industry.
Tanomu Inc. <u>Alliance from February 2021</u>	Cloud service to support efficient order processing and sales promotion (for wholesalers) Accelerating sales expansion in the food wholesaling industry and promoting further digital transformation (DX) of BtoB transactions under the COVID-19 crisis.
Beijing Bojunyouxuan Technology Co., Ltd. Alliance from March 2021	Supply chain management services in the Chinese restaurant industry Promoting the revitalization of business in China by combining the technology of top Chinese food tech companies with our knowledge.
Restartz Co., Ltd. Established in October 2021	Shop operations management application V-Manage By visualizing the business process of a restaurant from opening to closing, we can create safe and lean store operations.

Partners

Overview

SARAH Inc.

Alliance from August 2021

Deepwork Inc.

Alliance from October 2021

Gourmet community services and restaurant big data services

We expect future collaboration potential and synergies of data sharing in menu recipe data for restaurants and word-of-mouth data for each menu.

Integrating technology and human capabilities to provide unique solutions

Further support for companies working on the digitization of backoffice operations and DX for billing processing.

Lazuli Inc.

Alliance from April 2022

Supporting corporate data utilization with advanced technology

Improve user convenience by developing a data base on the "BtoB Platform" to increase the data accuracy.

V. Revision of Consolidated Business Forecasts for the Second Quarter of FY12/23

The Company revised its first half-year consolidated business forecasts for the fiscal year ending December 31, 2023, announced on February 14, 2022, as follows. The forecasts for the full-year remains unchanged.

	FY12/23 Q2 Previous forecasts	FY12/23 Q2 Revised forecasts	Diff	Rate of changes
Sales	5,964	6,118	153	2.6%
CoGS	2,649	2,688	39	1.5%
Gross Profit	3,315	3,429	113	3.4%
High gross profit margin	55.6%	56.0%	0.5%	
SG&A	3,276	3,228	-47	-1.4%
Operating Profit	39	200	161	412.6%
Operating profit margin	0.7%	3.3%	2.6%	
Recurring Profit	5	163	158	3,124.7%
Recurring profit margin	0.1%	2.7%	2.6%	
Corporate taxes	-73	-22	50	_
Net Income	12	120	107	829.5%

(Note) Net income denotes net income attributable to owners of the parent

Year on year

		(Million yen / % : YoY)				
	FY12/22	FY12/23				
	Q2 Total	Q2 Total				
	Actual	Previous forecasts	YoY	Revised forecasts	YoY	Diff
BtoB-PF FOOD	3,736	4,000	7.1%	4,058	8.6%	58
BtoB-PF ES	1,547	1,964	26.9%	2,059	33.1%	95
[Sales]	5,283	5,964	12.9%	6,118	15.8%	153
BtoB-PF FOOD	1,444	1,635	13.2%	1,609	11.4%	-26
BtoB-PF ES	781	1,013	29.8%	1,079	38.2%	65
[CoGS]	2,222	2,649	19.2%	2,688	21.0%	39
BtoB-PF FOOD	2,291	2,365	3.2%	2,449	6.9%	84
BtoB-PF ES	766	950	24.0%	979	27.9%	29
[Gross Profit]	3,061	3,315	8.3%	3,429	12.0%	113
BtoB-PF FOOD	1,194	1,535	28.5%	1,586	32.8%	50
BtoB-PF ES	1,427	1,740	21.9%	1,642	15.1%	-98
[SG&A]	2,619	3,276	25.1%	3,228	23.3%	-47
BtoB-PF FOOD	1,096	829	-24.4%	862	-21.3%	33
BtoB-PF ES	-661	-790	-	-662	-	127
[Operating Profit]	442	39	-91.2%	200	-54.7%	161
[Recurring Profit]	413	5	-98.8%	163	-60.4%	158
[Net Income] ※	274	12	-95.3%	120	-56.1%	107

 $\ensuremath{\mathbb{X}}\xspace{\mathsf{Net}}$ income denotes net income attributable to owners of the parent

	BtoB-PF FOOD	61.3%	59.1%	60.4%	
	BtoB-PF ES	49.5%	48.4%	47.6%	
F	ligh gross profit margin	57.9%	55.6%	56.0%	
	BtoB-PF FOOD	29.4%	20.7%	21.3%	
C)PM	8.4%	0.7%	3.3%	
F	RPM	7.8%	0.1%	2.7%	

Reason for revision

Sales

(BtoB-PF FOOD)

For BtoB Platform Ordering, system usage fee and initial fee are expected to increase due to an increase in the number of buyer companies in the food industry (restaurant chains, hotels, school meal services, take-away/delivery restaurants) and their stores seeking management and cloud systems. For seller companies, sales from pay-for-use (Charged according to the volume of Charged according to the volume of foodstuff transactions) fee are expected to increased due to an increase in the distribution amount of foodstuffs in line with the recovery in the restaurant industry.

(BtoB-PF ES)

The number of companies using BtoB Platform Invoicing are expected to increased for both the receiving and issuing models due to a significant increase in customer demand toward the promotion of corporate digitization, the launch of the Invoice System, and revisions to the Electronic Bookkeeping Act. In addition, operations (digitization of invoices) mainly for major companies are expected to progressed steadily. As a result of the above, system usage fee and initial fee sales are expected to increased.

CoGS

Estimates are generally in line with plans.

SG&A expenses

Various expenses such as R&D expenses are expected to be lower than planned due to the delay.

Operating profit

Operating profit is expected to exceed the forecast, as sales are expected to be higher than planned and SG&A expenses are expected to be lower than planned due to the delay.

VI. Consolidated Business Forecasts for FY12/23

Maintain a proactive stance and prioritize measures to accelerate medium-term sales growth.

BtoB-PF FOOD

Actively promote digitization of the entire food industry in the recovery trend

- Ordering: Promote acquisition of new buyer companies in a wide range of business categories
- Promote digitization between restaurants and food wholesalers using Ordering Light and TANOMU
- Expand sales of new products V-Manage (restaurant operation management application) and AI-OCR (fax order digitization service).

BtoB-PF ES

Capture the significant increase in customer needs following the introduction of the Qualified the Invoice System and the Electronic Bookkeeping Act.

- BtoB Platform Invoicing continues to grow at a high rate with accelerated promotion by utilising Data to Data advantages in all industries.
- Promote introduction of a new product BtoB Platform TRADE, mainly in the construction industry.

Continue aggressive investment for the future

Software Development Investment

Enhance development of new functions to promote digitization of enterprises, enhance security measures.

Sales promotion expenses

Active promotional activities to raise awareness of each BtoB Platform service.

From stable growth up to the previous year to a higher growth stage.

			Million yen
	FY12/22 Actual	FY12/23 Plan	YoY
Sales	11,004	12,932	17.5%
CoGS	4,740	5,689	20.0%
Gross Profit	6,264	7,242	15.6%
High gross profit margin	56.9%	56.0%	
SG&A	5,738	6,942	21.0%
Operating Profit	526	300	-43.0%
Operating profit margin	4.8%	2.3%	
Recurring Profit	465	216	-53.4%
Recurring profit margin	4.2%	1.7%	
Corporate tax	115	4	-95.8%
Net Income	286	146	-48.9%

<Annual average CAGR > (Sales growth rate)

\Rightarrow	As	a	whole	:	18%
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✓ BtoB-PF FOOD :8%

(Ordering : 6%, Ordering light : 19%)

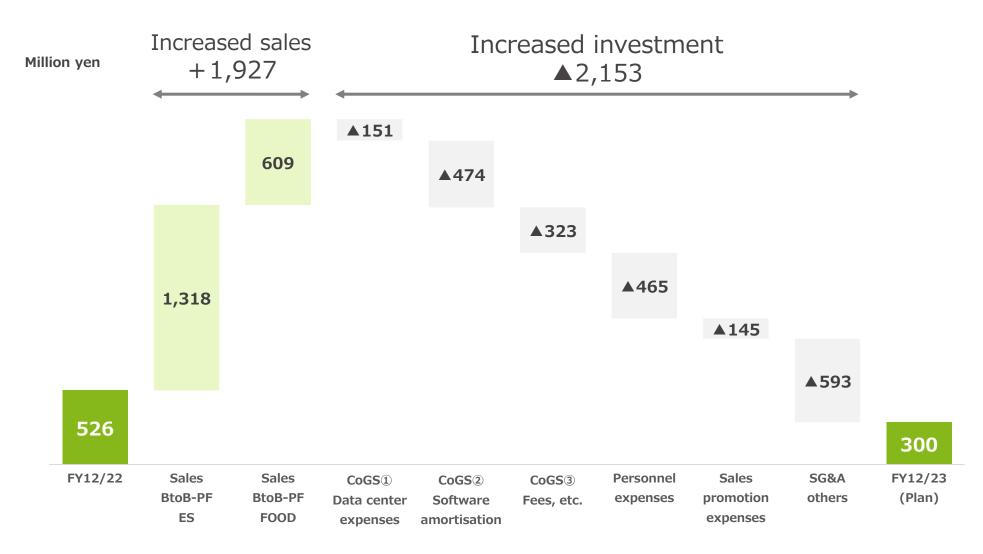
✓ BtoB-PF ES : 40%

(Invoicing : 50%)

(Note) Monthly system usage fee (stock type sales) only

(Note) Net income denotes net income attributable to owners of the parent

Prioritize sales growth and continue aggressive investment as in the previous year.



(Million yen / % : YoY					
	FY12/	22	FY12/23 (Plan)		
	(Actua	al)			
	Full-Year	YoY	Full-Year	YoY	
BtoB-PF FOOD	7,726	10.4%	8,335	7.9%	
BtoB-PF ES	3,278	15.6%	4,596	40.2%	
[Sales]	11,004	11.9%	12,932	17.5%	
BtoB-PF FOOD	2,978	30.4%	3,332	11.9%	
BtoB-PF ES	1,768	30.7%	2,357	33.3%	
[CoGS]	4,740	30.7%	5,689	20.0%	
BtoB-PF FOOD	4,747	0.7%	5,003	5.4%	
BtoB-PF ES	1,509	1.8%	2,239	48.3%	
[Gross Profit]	6,264	0.9%	7,242	15.6%	
BtoB-PF FOOD	2,567	0.6%	3,272	27.4%	
BtoB-PF ES	3,173	21.2%	3,670	15.6%	
[SG&A]	5,738	10.8%	6,942	21.0%	
BtoB-PF FOOD	2,180	0.8%	1,730	-20.6%	
BtoB-PF ES	-1,664	-	-1,430	-	
[Operating Profit]	526	-48.9%	300	-43.0%	
[Recurring Profit]	465	-54.5%	216	-53.4%	
[Net Income] ※	286	-46.8%	146	-48.9%	

%Net income denotes net income attributable to owners of the parent

BtoB-PF FOOD	61.4%	60.0%	
BtoB-PF ES	46.0%	48.7%	
High gross profit margin	56.9%	56.0%	
BtoB-PF FOOD	28.2%	20.8%	
OPM	4.8%	2.3%	
RPM	4.2%	1.7%	

Sales

(BtoB-PF FOOD)

In this business, net sales are expected to increase thanks to an increase in the number of companies using BtoB Platform Ordering and an increase in system usage fees. This was attributable to the growing need for more sophisticated management in the food industry due to digitization triggered by COVID-19. In addition, as the recovery in the food industry and the number of user companies increases, pay-for-use sales are expected to increase in line with the distribution value of foodstuffs.

(BtoB-PF ES)

BtoB Platform Invoicing, which has been the driving force behind the growth of this business, is expected to continue to maintain strong growth. This is attributable to the fact that the number of new paid contract companies increases and existing paid contract companies shift to electronic invoicing in response to the need for digitization against the backdrop of introduction of the Qualified the Invoice System and revisions to the Electronic Bookkeeping Act.

CoGS

Software amortization is expected to increase as we strengthen development of new functions to promote digitization and strengthen security measures.

SG&A expenses

Personnel expenses are expected to increase due to the reinforcement of the sales and sales support divisions required for business expansion.

In addition, sales promotion expenses are expected to rise as a result of aggressive promotional activities aimed at raising awareness of various BtoB Platform-related services.

Operating profit

Operating profit is expected to decrease due to an increase in investment costs aimed at accelerating sales growth in the medium term.

Sales trends (by year)

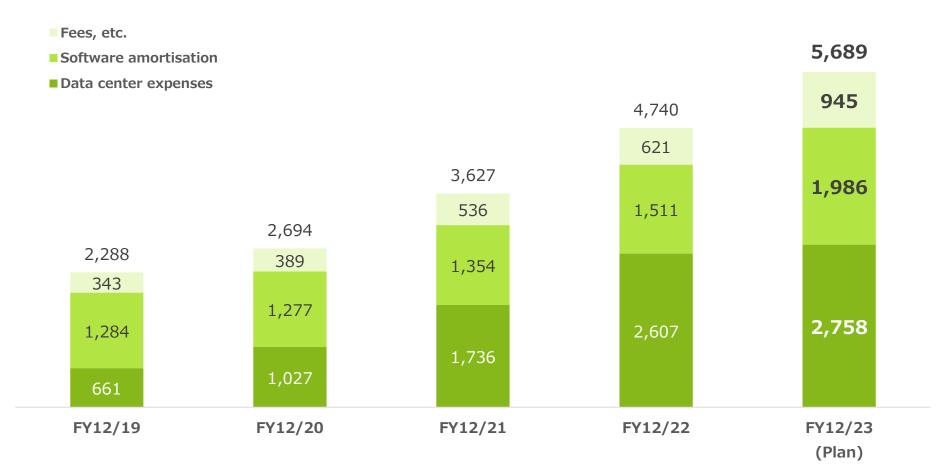
FOOD business recovery. ES business takes off in the wave of digitization drive.



CoGS trends (by year)

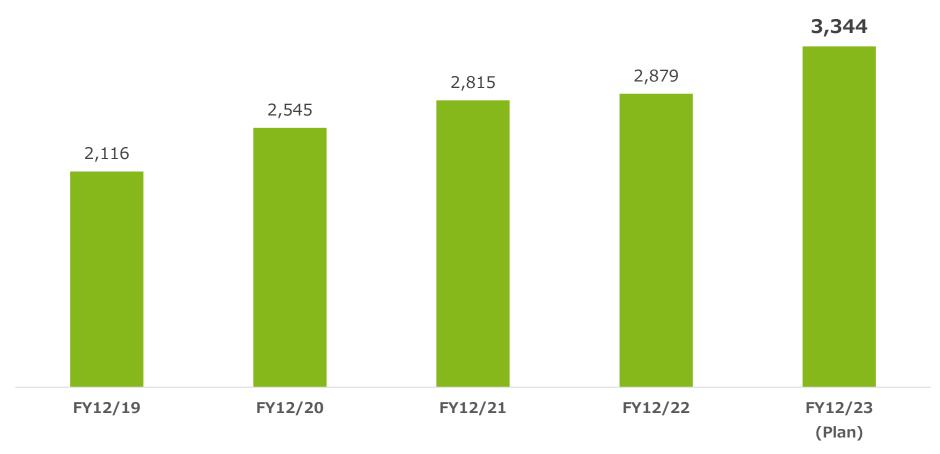
Increased data center expenses due to strategic server expansion have subsided. Software amortization increased due to the development of new functions to support the promotion of digitization.

Million yen



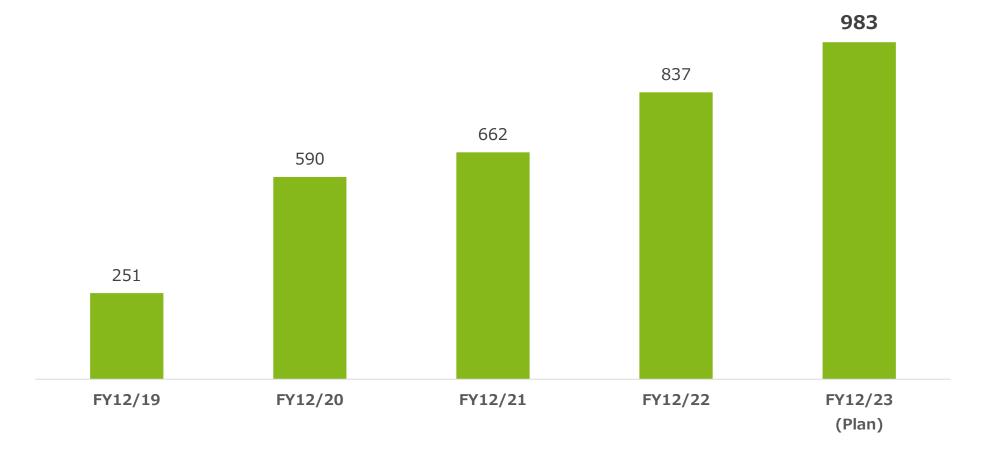
Continue hiring to reinforce sales and sales support divisions.

Million yen



Promoted aggressive promotional activities aimed at raising awareness of each service.

Million yen



VI. Return Profits to Shareholders

Dividend policy

Infomart considers most important to pay dividends to shareholders and the company aims for a "basic dividend payout ratio of 50% based on Infomart's non-consolidated business results" while improving operating results and strengthening financial position.

Our management base remains strong, we believe that in the current economic environment, it is becoming increasingly important to secure sufficient funds to respond to sudden changes in the future.

We will strive to further increase returns to our shareholders by improving our business performance while strengthening our financial structure.

					yen
	FY12/19	FY12/20	FY12/21	FY12/22	FY12/23 (Plan)
Interim dividend	1.84	1.85	0.47	0.36	0.23
Year-end dividend	1.87	1.86	0.96	0.36	0.23
Total	3.71	3.71	1.43	0.72	0.46

(Note)

The amount of the year-end dividend for FY12/22 was resolved in the 25th Ordinary Meeting of General Shareholders held on March 29, 2023. (Effective date: March 30, 2023)

The company conducted a 2-for-1 stock split on January 1, 2020. Dividends in tables are calculated assuming that the stock splits were conducted.

This material is prepared based on economic, social and other situations, and certain assumptions that the company deems to be reasonable as of April 28, 2023. However, the material is subject to change without prior notice due to the changing management environment and other reasons. Readers are asked to make investment decisions at their own discretion.

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